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27 November 1970

MEMORANDUM FOR: Executive Secretary, National Intelligence Resources Board

SUBJECT : Standard Terms of Reference for NIRB Studies

This memorandum responds to General Cushman's request of 5 October 1970 for a CIA position on the proposed Standard Terms of Reference for NIRB Studies. The Directorates are in general agreement with the thrust of the proposal and consider the Terms a good model for NIRB facility studies. However, certain Agency facilities and components overseas, including particularly some elements of the Clandestine Service, have unique functions or operating characteristics that do not lend themselves to review under a standard pattern of examination. As suggested in the Note at the heading of the Terms, modifications may be necessary to adapt to specialized circumstances involved in particular studies. I suggest, therefore, that the Terms be considered as a general guide for the development of specific Terms of Reference for each NIRB study and that the specific Terms be coordinated within the Agency as the study is proposed.



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